

Original Research Article

Artificial intelligence in higher education: A human-centered implementation framework

Yuan Kang^{1,2}, M. Kazem Chamran^{3*}¹ *City University Malaysia, Kuala Lumpur, 46100, Malaysia*² *Sanya City Vocational College, Sanya, Hainan, 572000, China*³ *Faculty of Information Technology, City University Malaysia, Kuala Lumpur, 46100, Malaysia.*

Abstract: Artificial intelligence (AI) is increasingly integrated into higher education through machine-learning (ML) and natural language processing (NLP) systems that support teaching, learning, student services, and institutional decision-making. Learning analytics models can enable earlier and more targeted student support, while adaptive and tutoring systems personalize practice and feedback. More recently, generative AI and large language models (LLMs) have introduced dialog-based assistance for explanation, feedback drafting, and study support at scale. However, these benefits come with nontrivial risks, including unreliable output, bias, privacy leakage, and uncertainty about acceptable use in assessment. This article presents a concise, human-centered implementation framework that links AI capability selection to learning outcomes, data governance, assessment design, and post-deployment monitoring, enabling institutions to deploy AI in ways that are pedagogically meaningful, accountable, and sustainable.

Keywords: artificial intelligence; higher education; generative AI; assessment; academic integrity; governance; AI literacy

1. Introduction

AI in higher education spans both established AI-in-education approaches (e.g., adaptive systems, tutoring, predictive analytics) and newer generative AI assistants that can draft, explain, and converse. Recent reviews indicate rapid growth and diversification, but they also note that many efforts remain technology-led rather than educator-led^[1,2]. As universities respond to rising student use of generative tools, decisions about policy, assessment, and data practices are becoming as important as tool selection. This paper proposes a compact, practice-oriented framework that can be adapted across disciplines and institutions.

2. Methodology

Across the literature, AI's most defensible contributions are those that (a) reduce administrative friction, (b) provide timely formative feedback, and (c) help educators see patterns that are otherwise hard to detect at scale^[3].

2.1. Learning and teaching support

Used as a "coach," AI can generate alternative explanations, practice questions, and feedback prompts. However, generative systems can produce fluent text without grounding, so benefits are strongest when courses require verification, citation discipline, and reflective comparison of AI suggestions against course materials^[4,5]. Education-focused analyses also argue that universities should teach competencies for critical use of large language models, including fact-checking, uncertainty awareness, and understanding when AI should not be used^[6].

2.2. Assessment and feedback

AI can assist with rubric-based formative feedback and drafting feedback templates that instructors edit. Yet assessment is also where risks are highest: students may outsource core work, and detection alone is unreliable. A practical response is assessment redesign—greater emphasis on process evidence (drafts, reflection, lab notebooks), authentic tasks tied to local contexts, and occasional live components (brief defenses,

demonstrations)^[7].

2.3. Student services and institutional operations

Universities increasingly use AI for advising, triage, and analytics to support retention and student wellbeing. These uses can help at scale, but they raise governance questions about transparency, accountability, and whether automated decisions amplify inequities^[5].

3. A human-centered implementation framework

Figure 1 presents a human-centered loop that connects pedagogy, governance, and evaluation, and can be used as a checklist before scaling an AI tool.

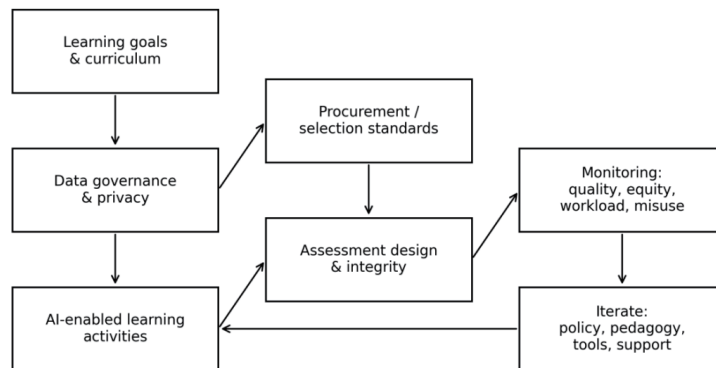


Figure 1. Human-centered AI implementation loop for higher education.

3.1. Start from learning outcomes, not features

Define measurable aims (e.g., improved conceptual understanding, faster feedback cycles, reduced dropout risk) and design AI use around those aims. This reduces "pilot fatigue" and aligns innovation with educational value^[3,7].

3.2. Build governance before scaling

Policy guidance stresses that generative AI in education should be anchored in human rights, data protection, transparency, and teacher capacity-building^[6]. Institutional governance can include: approved use cases; data minimization; clear boundaries for student and staff use; documentation of model limitations; and accountability for decisions.

3.3. Teach AI literacy as an academic skill

Because generative systems can reproduce patterns rather than knowledge, students need literacy in verification, bias awareness, and responsible citation. This is aligned with concerns about scale, opacity, and harm in language technologies^[1], and with recommendations on building competencies to use large language models critically in educational settings^[4].

4. Key risks and mitigations

Reliability: require sources, cross-checking, and "show your reasoning" activities^[4,6].

Bias and equity: audit performance across student groups and avoid black-box decisions in high-stakes contexts^[1,6].

Privacy: minimize sensitive data, clarify retention, and use contractual safeguards^[6].

Integrity: combine clear policy with assessment redesign and constructive guidance on acceptable use^[2].

Workload: resource staff training and provide shared templates so verification and policy work do not fall on individual instructors^[5].

5. Conclusion

AI can make higher education more responsive and supportive, but only when deployment is aligned with

pedagogy, assessment, and governance. Evidence shows expanding applications and accelerating interest in generative assistants, alongside persistent gaps in educator-centered design and responsible scaling^[3,7]. A human-centered implementation loop (**Figure 1**) helps institutions capture benefits—Timely feedback, improved student services, and better decision support—While keeping human judgment, equity, and academic values at the center.

About the author

*Corresponding author: M. Kazem Chamran. Kazem.chamran@city.edu.my.

References

- [1] E. M. Bender, T. Gebru, A. McMillan-Major, et al. "On the Dangers of Stochastic Parrots: Can Language Models Be Too Big?," in Proc. ACM Conf. Fairness, Accountability, and Transparency (FAccT), 2021, pp. 610–623, doi: 10.1145/3442188.3445922.
- [2] D. R. E. Cotton, P. A. Cotton, J. R. Shipway, "Chatting and Cheating: Ensuring Academic Integrity in the Era of ChatGPT," *Innovations in Education and Teaching International*, 2024, doi: 10.1080/14703297.2023.2190148.
- [3] H. Crompton and D. Burke, "Artificial Intelligence in Higher Education: The State of the Field," *Int. J. Educ. Technol. Higher Educ.*, vol. 20, art. no. 22, 2023, doi: 10.1186/s41239-023-00392-8.
- [4] E. Kasneci et al., "ChatGPT for Good? On Opportunities and Challenges of Large Language Models for Education," *Learning and Individual Differences*, vol. 103, art. no. 102274, 2023, doi: 10.1016/j.lindif.2023.102274.
- [5] S. A. D. Popenici and S. Kerr, "Exploring the Impact of Artificial Intelligence on Teaching and Learning in Higher Education," *Res. Pract. Technol. Enhanc. Learn.*, vol. 12, art. no. 22, 2017, doi: 10.1186/s41039-017-0062-8.
- [6] UNESCO, "Guidance for Generative AI in Education and Research," Paris, France, Rep., 2023. UNESDOC 0000386693.
- [7] O. Zawacki-Richter, V. I. Marín, M. Bond, and F. Gouverneur, "Systematic Review of Research on Artificial Intelligence Applications in Higher Education—Where Are the Educators?," *Int. J. Educ. Technol. Higher Educ.*, vol. 16, art. no. 39, 2019, doi: 10.1186/s41239-019-0171-0.